DATA DIALOGUE Office of Institutional Effectiveness

Comparing Institutional Rankings: A Focus on Institutions Yielding High Return on Investment for Underserved Students

March 21, 2018

Plan for this Dialogue

- 1. Review the IERC Study
- 2. Remind you of DU rankings across other systems
- 3. Discuss 3 Key Questions:
 - What contributes to Dominican's ranking on the IERC metric?
 - What institutional strategies could contribute to moving our standing on success rankings such as this one – and others?
 - What value do we place on ranking systems?

Setting the context about college ranking

The Rise of "Outcomes Shopping"?

Proliferation of Rankings and Search Tools Based on Career Outcomes

New Resources to Measure ROI Emerge Post-Recession

2010



College salary and ROI reports



Survey asks which schools best prepare for postgrad success

2012

CollegeMeasures

State-level salary data for VA, AR; later expanded to CO, FL, TN, TX

2013

Forbes

Alumni giving as indicator of outcomes, ROI

THE BAILY BEAST

20% of ranking based on earnings 2014

Linked in

Placement rate at top companies in hot industries

Money

One-third of rankings by career outcomes 2015

BROOKINGS

Value added vs. predicted salary

Colleges' value added based on Scorecard data

Increased weight for outcomes in rankings formula



Median earnings 10 years out: Percent students earning >\$25K

Source: http://www.collegemeasures.org/4-year_college/college performance-rainly.

College Scorecard Now Front and Center in Online Search





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But like it or not, ranking IS a driver

Three College Choice Drivers

Proportion of Students Citing as Top Driver

BEST

63%

Reputation



- · Requires years to improve
- · Investments costly
- Outside EM control



52%

Job Outcomes



- Difficult to measure
- · Dependent on students
- · Outside EM control



51% Aid Awarded



- Lowers tuition revenues
- Discount increases required to stay competitive
- · Largely determined by EM

What the IERC study set out to investigate

Replicate an IERC study of Missouri IHEs to identify a new metric for determining success - and therefore better rank colleges who are helping traditionally underserved students to "overcome barriers, earn a degree, and achieve a livable wage"

What data did they use?

Publically available IPEDS and federal Scorecard data to determine those 4-year institutions that fostered degree completion and job success combined with less debt

Three categories of variables used:

- 1. Categorical predictors (sector, locale size, locale type, region in the state)
- 2. Continuous predictors (UG student enrollment, cost,% of degrees awarded by field)
 - 3. Outcome variables (retention, 6-year grad rate disaggregated by race, median debt of grads, default rate, median earnings 10-years after entry)

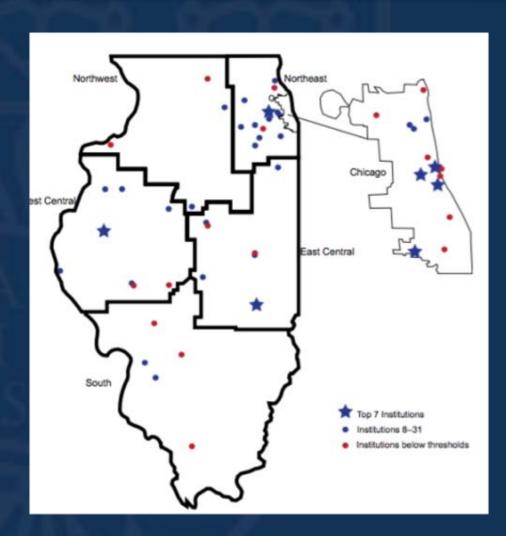
Performed multiple regression analyses to distill the variables into 2 PRINCIPAL COMPONENTS

Component 1: SUCCESS	Component 2: DEBT
Retention rate	
6-year completion rates – all	Median debt at graduation
6-year completion rates – Black students	3-year cohort default rates
6-year completion rates – Hispanic students	
Median earnings 10-years after entry	

Then derived the final formula. . .

Success – Debt = Return on Investment (ROI)

Included in the IERC Study



Analysis included: 55 four-year colleges or universities

- 4-year public (*n*=11)
- private nonprofit (n=38)
- private for-profit (*n*=6)

IERC Findings

- 1) Disproportionately higher number of underserved students attended for-profit institutions
 - Low-income students constituted 69% of the for-profit enrollment, compared to 38% and 42% of nonprofit and public institution enrollment, respectively
- 2) Success component was positively correlated with institutions that had a higher number of degrees awarded in STEM fields and negatively correlated with net price for \$0 \$30,000 income families
- 3) 7 institutions emerged with ROIs \geq 1

IERC Findings: Ranked top 7 institutions for ROI

Top 7 Institutions	ROI
University of Illinois Chicago	4.1
Illinois Institute of Technology	1.5
Elmhurst College	1.3
St. Xavier University	1.3
Eastern Illinois University	1.1
DePaul University	1.1
Western Illinois University	1.0

IERC Findings: Ranked top 7 institutions for ROI

Top 7 Institutions	ROI
University of Illinois Chicago (Competitor)	4.1
Illinois Institute of Technology	1.5
Elmhurst College (DU aspirant)	1.3
St. Xavier University (DU peer)	1.3
Eastern Illinois University	1.1
DePaul University (Competitor)	1.1
Western Illinois University	1.0
RANKED 16 th (tie): Dominican University	0.0

How did Dominican rank?

Strong on success outcomes

low on debt metrics

which resulted in a moderate rank on return on investment

Dominican rank – detailed:

Top tier on SUCCESS (tied 7th out of 31)

Mid-point (tied for 16th out of 31) for ROI

Bottom tier (24th out of 31) for DEBT metrics

Table A1 Institutions (N=31) Ranked on each Metric

Rank	SUCCESS		Debt		ROI	
1	Illinois Institute of Technology	1.4	University of Illinois at Chicago	-2.8	University of Illinois at Chicago	4
2	University of Illinois at Chicago	1.3	Judson University	-1.4	Illinois Institute of Technology	1
3	DePaul University	1.1	Quincy University	-0.9	Elmhurst College	1
4	Elmhurst College	1.0	Saint Xavier University	-0.7	Saint Xavier University	1
5	Illinois College	0.9	Western Illinois University	-0.6	Eastern Illinois University	1
6	University of St Francis	0.8	Benedictine University	-0.5	DePaul University	1
7	Aurora University	0.7	Eastern Illinois University	-0.5	Western Illinois University	1
8	Dominican University	0.7	Southern Illinois University- Edwardsville	-0.4	Aurora University	0.
9	Knox College	0.6	Eureka College	-0.4	Judson University	0
10	Eastern Illinois University	0.6	Concordia University-Chicago	-0.4	Benedictine University	0
11	Bradley University	0.6	Elmhurst College	-0.3	Quincy University	0
12	Saint Xavier University	0.5	Northern Illinois University	-0.2	Bradley University	0
13	Western Illinois University	0.4	Aurora University	-0.1	Loyola University Chicago	0
14	Millikin University	0.4	Olivet Nazarene University	-0.1	Illinois College	0
15	Illinois State University	0.3	Illinois Institute of Technology	0.0	Trinity Christian College	0.
16	Loyola University Chicago	0.3	DePaul University	0.0	Illinois State University	0
17	Lewis University	0.3	Trinity Christian College	0.1	Dominican University	0
18	Trinity Christian College	0.1	Loyola University Chicago	0.2	McKendree University	-0
19	McKendree University	0.1	Monmouth College	0.2	Millikin University	-0
20	Benedictine University	0.1	Bradley University	0.2	Knox College	-0
21	Lake Forest College	0.0	McKendree University	0.2	University of St Francis	-0
22	Monmouth College	-0.2	Illinois State University	0.3	Northern Illinois University	-0
23	Northern Illinois University	-0.4	Millikin University	0.5	Concordia University-Chicago	-0
24	Quincy University	-0.5	Dominican University	0.7	Monmouth College	-0
25	Concordia University-Chicago	-0.7	North Central College	0.7	Southern Illinois University-	-0

How does Dominican compare to the top 7, specifically?

We score above the mean of the top 7 institutions for:

Retention rate
6-year all-students graduation rate
6-year Hispanic graduation rate
We have a lower loan default rate

How does Dominican compare to the top 7, specifically?

We score below the mean of the top 7 institutions for

6-year African-American graduation rate Graduates' median earnings after 10 years Higher median debt amount for our graduates

IERC authors referenced 5 success strategies

- Strong and committed leadership to addressing student success and equity achievement gaps
- 2. A coordinated and caring community
- 3. Specific early college experiences
- 4. Flexible and sufficient financial aid
- 5. Just-in-time academic supports

Other Dominican Rankings

19th in U.S. News and World Report "Best 20 Regional Universities in the Midwest"

- Rose from 27th in 2017
- 8th time in last 10 years DU has been among the top 20

5th among a select group of 15 Midwest regional universities recognized as *Best Value Schools*

 Achieved by having high quality academic programs at a comparatively low cost of attendance

		In The Top					
College Overall	15%	10%	5%	1%			
Best for the Money	*						
Best for the Money With Aid		*					
Best for the Money With Aid (Great Lakes)		*					
Best for the Money With Aid (Illinois)		*					

U.S. NEWS Indicators and Weightings

RANK			1111	27		19		
Weight	Indicator	Subfactor. Weight		Used for 2017 Rankings		Used for 2018 Rankings	2017 2017	
22.5%	Peer Assessment		L	2.8	L	2.9	0	.1 Increase
22.5%	Retention Ave. Fall-to-Fall Freshman Retention Rate (4-yr average) Ave 6-Year Graduation Rate (4-yr average)	20% 80%		81% 63%		79% 62%		% Decrease % Minor decrease
20.0%	Faculty Resources Percent of Classes < 20 Percent of Classes > 50 Ave. Faculty Salary (2-yr average) Proportion of Faculty with Highest Degree Student-Faculty Ratio Percent of FTE Faculty Who Are Full-Time	30% 10% 35% 15% 5% 5%	s	62% 0.2% 98,223 8.7% 12/1 63%	s	61% 0.0% 98,015 87% 11/1 71%	50	% Minor decrease % Minor increase & Minor decrease % Stable 1 Increase
12.5%	Student Selectivity Acceptance Rate (lower rate gets higher ranking) Freshmen in Top 25% of HS Class ACT Composite (25th-75th percentile)	10% 25% 65%		63% 51% 19-24		64% 56% 20-25	5	% Lower rate gets Nigher ranking % Increase it Increase
10.0%	Financial Resources* (per student)	Rank score		NA		38	N	A
7.5%	6-Year Graduation Rate Performance (att. between a based on 2017 rates: Predicted (57%) vs Actual (1%		5%	1.4	% Increase in graduation rate from 59% last year to 62% improved this score
5.0%	Average Alumni Giving Rate (2-yr average)			16.6%		15.4%	-1.2	% Decrease
100%	Total							
		Overall Score		69		69		0

Dominican University U.S. News and World Report Data 2009 - 2018* 2009 2010 2011 2012 2013 2014 rall Score 55 57 61 62 66 69

Overall Score	2009 55	2010 57	2011 61	2012 62	2013 66	2014 69	2015 65	2016 63	2017 69	2018 69
Peer Assessment	2.7	2.8	2.8	2.9	3.0	2.9	2.8	2.8	2.8	2.9
U.S. News Rank	22	20	19	19	16	13	19	20	27	19
Retention										
Freshman Retention Rate (4-yr Ave.)	81%	80%	80%	80%	81%	81%	82%	82%	81%	79%
Graduation Rate (4-yr Ave.)	64%	66%	68%	67%	68%	66%	63%	63%	63%	62%
Predicted Graduation Rate (current year)						58%	60%	54%	58%	57%
Actual Graduation Rate (current year)						66%	63%	63%	59%	62%
Faculty Resources										
Percent of Classes < 20	63%	62%	63%	62%	62%	63%	61%	59%	62%	61%
Student-Faculty Ratio	12/1	11/1	12/1	11/1	12/1	11/1	11/1	10/1	12/1	11/1
Percent of FTE Faculty Who Are FT	62%	59%	66%	70%	66%	66%	67%	64%	63%	71%
Student Selectivity										
Acceptance Rate	85%	71%	72%	81%	59%	57%	60%	61%	63%	64%
Freshmen in Top 25% of HS Class	49%	49%	50%	49%	50%	49%	48%	48%	51%	56%
ACT Composite (25th-75th Percentile)	20-25	20-25	20-25	20-25	20-24	20-24	20-24	20-24	19-24	20-25
Alumni Giving	25%	23%	22%	21%	20%	20%	19%	17%	17%	15%

^{*} Please note that the rankings are published in the fall of the academic year. For example, the 2006 rankings were released for publication in September 2017.

Comparing Rankings for the IERC top 7

IERC Top 7 Institutions	IERC Rank ROI	Comparable US News Rank*
University of Illinois Chicago (Competitor)	4.1	
Illinois Institute of Technology	1.5	
Elmhurst College (DU aspirant)	1.3	Ranked 11
St. Xavier University (DU peer)	1.3	Ranked 64
Eastern Illinois University	1.1	
DePaul University (Competitor)	1.1	
Western Illinois University	1.0	
RANKED 16 th (tie): Dominican University	0.0	Ranked 19

Dialogue

- 1. What contributes to Dominican's ranking within this IERC metric?
- 2. What institutional strategies could contribute to moving our standing on success rankings such as this one and others?
- 3. What value do we place on ranking systems?